



Tax Revenue 2021	0.0%
Tax Revenue 2022>	2.5%
Other Revenue	2.0%
Expenditures 2022>	2.0%

	Budget 2021	Budget 2022	Budget 2023
REVENUE			
<u>Taxation</u>			
Residential	-6,436,703	-6,597,620	-6,762,561
Commercial	-5,983,995	-6,133,594	-6,286,934
Industrial	-1,548,393	-1,587,102	-1,626,780
Farmland	-46,559	-47,723	-48,916
Mobile Home License Fee	0	0	0
	-14,015,649	-14,366,040	-14,725,191
<u>Utilities</u>			
Powerlines	-92,599	-94,914	-97,287
Pipelines	-495,474	-507,861	-520,558
Cable TV	-19,017	-19,493	-19,980
	-607,090	-622,267	-637,824
<u>Grants in Lieu</u>			
Federal	-13,998	-14,347	-14,706
Provincial	-21,696	-22,239	-22,794
	-35,694	-36,586	-37,501
Total	-14,658,433	-15,024,894	-15,400,516
<u>Penalties</u>			
Property Tax Fees	-10,003	-10,003	-10,003
Property Tax Penalties	-183,000	-187,575	-192,264
	-193,003	-197,578	-202,267
<u>Franchise Fees</u>			
ATCO	-505,375	-505,375	-505,375
Fortis	-844,268	-844,268	-844,268
	-1,349,643	-1,349,643	-1,349,643
Interest Revenue	-180,000	-180,000	-180,000
Other Municipal Revenue	0	0	0
<u>Unconditional Grant Revenue</u>	0	0	0
Federal	0	0	0
Provincial - MSI Operating	-67,282	-67,000	-67,000
Local	0	0	0
	-67,282	-67,000	-67,000
Total Revenue	-16,448,361	-16,819,115	-17,199,426

	Budget 2021	Budget 2022	Budget 2023
EXPENSES			
<u>Requisitions</u>			
DIP Requisition	6,782	6,782	6,782
St. Thomas Aquinas	255,376	261,760	268,304
Wildrose School Division	3,399,637	3,484,628	3,571,744
Brazeau Foundation	262,782	269,352	276,086
	<u>3,924,578</u>	<u>4,022,522</u>	<u>4,122,916</u>

Council

Meeting Fees	400,000	408,000	416,159
Professional & General	30,000	30,600	31,212
Council Development	30,000	30,600	31,212
Census & Election	25,000	25,500	26,010
Insurance	0	0	0
Supplies	15,000	15,300	15,606
	<u>500,000</u>	<u>510,000</u>	<u>520,199</u>

ADMINISTRATION

REVENUE

Sale of Goods & Services	-35,200	-35,728	-36,443
Business Licenses	-85,000	-86,700	-88,434
	<u>-120,200</u>	<u>-122,428</u>	<u>-124,877</u>

EXPENSES

General Administration

Salaries & Wages	1,216,909	1,241,248	1,266,072
Benefits	224,402	228,890	233,468
Professional & General	261,840	152,077	155,118
Telephone & Internet	58,407	59,575	60,767
Bank Charges	5,000	5,100	5,202
Postage	25,000	25,500	26,010
Leases	8,904	9,082	9,264
Supplies	22,500	22,950	23,409
	<u>1,822,962</u>	<u>1,744,421</u>	<u>1,779,310</u>
Net Deficit General Administration	<u>1,702,762</u>	<u>1,621,993</u>	<u>1,654,433</u>

Grounds, Building & Equipment - Civic Centre

Salaries & Wages	23,316	23,782	24,257
Benefits	5,038	5,139	5,242
Professional & General	32,400	33,048	33,709
Repair & Maintenance	61,000	26,220	26,744
Grounds Maintenance	10,919	11,137	11,360
Insurance	21,430	21,859	22,296
Fuel	0	0	0
Supplies	5,000	5,100	5,202
Utilities	18,600	18,972	19,351
	<u>177,703</u>	<u>145,257</u>	<u>148,162</u>

Assessment & Tax

	Budget 2021	Budget 2022	Budget 2023
Professional & General	78,000	79,560	81,151
Professional & General - Tax Discount	0	0	0
	<u>78,000</u>	<u>79,560</u>	<u>81,151</u>

Information Technology

Salaries & Wages	176,494	180,024	183,624
Benefits	38,709	39,483	40,273
Professional & General	116,973	119,312	121,699
Professional & General - Other (Telus Safe Cities)	9,000	9,180	9,364
Supplies	78,000	79,560	81,151
Telephone & Internet	17,030	17,371	17,718
Lease Payments	52,000	53,040	54,101
	<u>488,206</u>	<u>497,970</u>	<u>507,930</u>

Finance

Telephone & Internet	492	502	512
Professional & General	78,850	80,427	82,036
	<u>79,342</u>	<u>80,929</u>	<u>82,547</u>

Asset Management

Grant	-50,000	-51,000	-52,020
Salaries & Wages	0	0	0
Benefits	0	0	0
Professional & General	44,000	44,880	45,778
Supplies	0	0	0
	<u>-6,000</u>	<u>-6,120</u>	<u>-6,242</u>

Net Deficit Administration

	<u>2,520,013</u>	<u>2,419,589</u>	<u>2,467,981</u>
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RCMP

REVENUE

Sale of Goods & Services	0	0	0
Fines	-93,000	-94,860	-96,757
	<u>-93,000</u>	<u>-94,860</u>	<u>-96,757</u>

Grants

Conditional Grants - Provincial	-356,392	-356,392	-356,392
Local Grants - Brazeau County Cost Share	-67,000	-67,000	-67,000
	<u>-423,392</u>	<u>-423,392</u>	<u>-423,392</u>
	<u>-516,392</u>	<u>-518,252</u>	<u>-520,149</u>

EXPENSES

Salaries & Wages	205,635	209,748	213,943
Benefits	44,469	45,359	46,266
Professional & General	16,000	16,320	16,646
Purchase from Federal Gov't	1,744,461	1,779,350	1,814,937
	<u>2,010,565</u>	<u>2,050,776</u>	<u>2,091,791</u>

Net Deficit RCMP

	<u>1,494,173</u>	<u>1,532,524</u>	<u>1,571,642</u>
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COMMUNITY POLICING

REVENUE

	Budget 2021	Budget 2022	Budget 2023
Fines - Community Policing	-30,000	-30,600	-31,212
Fines - Traffic & Safety	0	0	0
	-30,000	-30,600	-31,212
Grants			
Federal Conditional	0	0	0
Provincial Conditional	0	0	0
Local (Auto Traffic Enforcement)	0	0	0
	0	0	0
	-30,000	-30,600	-31,212
EXPENSES			
Salaries & Wages	76,877	78,415	79,983
Benefits	16,739	17,074	17,416
Professional & General	9,000	9,180	9,364
Repairs & Maintenance - Vehicle	500	510	520
Insurance	2,246	2,290	2,336
Supplies	11,500	11,730	11,965
Fuel	1,800	1,836	1,873
Telephone & Internet	792	808	824
Lease Payments - Vehicle	5,604	5,604	5,604
Repair & Maintenance - (Auto Traffic Enforcement)	0	0	0
Grants to Organizations - Fines to Local Grant	0	0	0
	125,058	127,447	129,884
Net Deficit Community Policing	95,058	96,847	98,672
FIRE SERVICES			
REVENUE			
Sale of Goods & Services	-50,000	-50,750	-51,765
Grants			
Provincial	0	0	0
Local Conditional - Brazeau County Cost Share 50%	-440,021	-448,947	-457,926
	-440,021	-448,947	-457,926
Donations	-5,000	-5,000	-5,000
	-495,021	-504,697	-514,691
EXPENSES			
Salaries & Wages	600,720	612,735	624,989
Benefits	87,050	88,791	90,566
Professional & General	40,262	41,067	41,889
Repairs & Maintenance	43,557	44,428	45,317
Grounds Maintenance	4,776	4,872	4,969
Insurance	30,203	30,807	31,423
Fuel	15,000	15,300	15,606
Telephone	2,964	3,023	3,084
Supplies	50,700	51,714	52,748
Utilities	54,811	55,907	57,025
Lease Payments	0	0	0
	930,043	948,644	967,617
Net Deficit Fire Services	435,021	443,947	452,926

	Budget 2021	Budget 2022	Budget 2023
DISASTER SERVICES			
EXPENSES			
Inter-municipal transfer	-16,875		
Salaries & Wages	28,125		
Benefits	4,219		
Professional & General	2,000	2,000	2,000
Insurance	0	0	0
Supplies	1,500	1,530	1,561
Utilities	0	0	0
	<u>18,969</u>	<u>3,530</u>	<u>3,561</u>
SAFETY			
EXPENSES			
Salaries & Wages	95,720	97,635	99,588
Benefits	20,823	21,239	21,664
Professional & General	70,000	71,400	72,828
Repairs & Maintenance	1,000	1,020	1,040
Insurance	718	732	747
Insurance - WCB	218,356	222,723	227,178
Lease Payments	4,956		
Fuel	1,200	1,224	1,248
Telephone & Intenet	1,692	1,726	1,760
Supplies	10,000	10,200	10,404
	<u>424,465</u>	<u>427,899</u>	<u>436,457</u>
BYLAW CONTROL			
REVENUE			
Licenses & Permits			
Fines - Community Policing	-1,500	-1,530	-1,561
	<u>-1,500</u>	<u>-1,530</u>	<u>-1,561</u>
EXPENSES			
Professional & General	4,500	4,590	4,682
Bylaw Compliance	5,000	5,100	5,202
Supplies	2,000	2,040	2,081
	<u>11,500</u>	<u>11,730</u>	<u>11,965</u>
Net Deficit Bylaw	<u>10,000</u>	<u>10,200</u>	<u>10,404</u>
ANIMAL CONTROL			
REVENUE			
Licenses & Permits	-3,000	-3,060	-3,121
Fines	-5,000	-5,100	-5,202
Rent Revenue	0	0	0
	<u>-8,000</u>	<u>-8,160</u>	<u>-8,323</u>
EXPENSES			
Salaries & Wages	27,940	28,499	29,069
Professional & General	15,000	15,300	15,606
Repairs & Maintenance	2,500	2,550	2,601
Insurance	2,385	2,432	2,481

	Budget 2021	Budget 2022	Budget 2023
Supplies	2,500	2,550	2,601
Telephone & Internet	600	612	624
Leases	8,064	8,225	8,390
Utilities	2,500	2,550	2,601
	61,489	62,719	63,973
Net Deficit Animal Control	53,489	54,559	55,650

COMMON SERVICES (PUBLIC WORKS)

REVENUE

Other Revenue	-7,000	-7,140	-7,283
Internal Revenue - Equipment Revenue	-104,400	-104,400	-104,400
Donations	-5,000	-5,000	-5,000
Other Revenue	-116,400	-116,540	-116,683

EXPENSES

Common Services - Public Works Office

Salaries & Wages	0.00	0.00	0.00
Benefits	0.00	0.00	0.00
Professional & General	0.00	0.00	0.00
Repairs & Maintenance - Building	0.00	0.00	0.00
Insurance	4,349.00	4,435.98	4,524.70
Telephone & Internet	5,094.83	5,196.73	5,300.66
Supplies	5,500.00	5,610.00	5,722.20
	14,944	15,243	15,548

Equipment & Vehicles

Salaries & Wages	215,000	219,300	223,686
Benefits	49,450	50,439	51,448
Professional & General	47,025	47,966	48,925
Repairs & Maintenance - Vehicle	81,000	82,620	84,272
Insurance	22,789	23,245	23,709
Supplies	76,950	84,645	86,338
Fuel	50,000	51,000	52,020
Lease Payments	172,807	112,828	66,629
Debenture Interest	0	86,715	82,447
	715,021	758,757	719,475

Shop & Yard

Salaries & Wages	303,297	309,363	315,550
Benefits	59,900	61,098	62,320
Professional & General	40,000	40,800	41,616
Repairs & Maintenance	10,000	10,200	10,404
Insurance		0	0
Supplies	15,000	15,300	15,606
Utilities	22,000	22,440	22,889
	450,196	459,200	468,384

Net Deficit Common Services	1,063,761	1,116,660	1,086,724
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ROADS, STREETS & SIDEWALKS

REVENUE

	Budget 2021	Budget 2022	Budget 2023
Sales of Goods & Services - Blvds.	-5,000	-5,100	-5,202
Improvement Levies	-20,000	-20,000	-20,000
	<u>-25,000</u>	<u>-25,100</u>	<u>-25,202</u>

EXPENSES

Roads & Sidewalks

Salaries & Wages	156,578	159,709	162,903
Benefits	33,846	34,522	35,213
Professional & General	40,000	40,800	41,616
Repairs & Maintenance	84,000	85,680	87,394
Telephone & Internet	0	0	0
Supplies	32,000	32,640	33,293
Debt Interest	23,726	13,173	4,767
	<u>370,149</u>	<u>366,525</u>	<u>365,185</u>

Street Cleaning

Salaries & Wages	38,935	39,714	40,508
Benefits	8,437	8,606	8,778
Professional & General	1,000	1,020	1,040
Allocation Common Services - Repair/Maintenance	0	0	0
	<u>48,372</u>	<u>49,340</u>	<u>50,326</u>

Blvd, Easements & Drainage

Salaries & Wages	0	0	0
Benefits	0	0	0
Professional & General	55,000	56,100	57,222
Repairs & Maintenance	0	0	0
Allocation Common Services - Repair/Maintenance	0	0	0
Supplies	0	0	0
Allocation Common Services - Supplies	0	0	0
Utilities	0	0	0
	<u>55,000</u>	<u>56,100</u>	<u>57,222</u>

Street Lights

Repairs & Maintenance	5,000	5,100	5,202
Professional & General	1,000	1,020	1,040
Utilities	462,200	471,444	480,873
	<u>468,200</u>	<u>477,564</u>	<u>487,115</u>

Signs, Signal & Line Paint

Salaries & Wages	21,434	21,863	22,300
Benefits	4,647	4,740	4,835
Professional & General	46,000	76,920	78,458
Repairs & Maintenance	60,000	31,200	31,824
Supplies	16,200	16,524	16,854
	<u>148,281</u>	<u>151,247</u>	<u>154,272</u>

Snow & Ice Removal

Salaries & Wages	392,132	399,974	407,974
Benefits	67,109	68,451	69,820
Professional & General	120,000	122,400	124,848

	Budget 2021	Budget 2022	Budget 2023
Repairs & Maintenance	0	0	0
Allocation Common Services	0	0	0
Supplies	36,000	36,720	37,454
	615,240	627,545	640,096
<u>Festive Lights</u>			
Salaries & Wages	0	0	0
Benefits	0	0	0
Professional & General	1,500	1,530	1,561
Repairs & Maintenance	0	0	0
Supplies	50,000	51,000	52,020
	51,500	52,530	53,581
Net Deficit Roads & Sidewalks	1,731,743	1,755,751	1,782,596
AIRPORT			
REVENUE			
Rental Revenue	-21,449	-21,878	-22,316
<u>Grants</u>			
Local - Brazeau County Cost Share 50%	-39,249	-39,249	-39,249
	-60,698	-61,127	-61,565
EXPENSES			
Salaries & Wages	0	0	0
Benefits	0	0	0
Professional & General	129,524	132,114	134,757
Insurance	12,960	13,220	13,484
Repairs & Maintenance	0	0	0
Supplies	0	0	0
Utilities	18,000	18,360	18,727
	160,484	163,694	166,968
Net Deficit Airport	99,786	102,567	105,403
STORM SEWER & DRAINAGE			
EXPENSES			
Salaries & Wages	40,000	40,800	41,616
Benefits	9,200	9,384	9,572
Professional & General	10,000	40,200	41,004
Repairs & Maintenance	40,000	10,800	11,016
Utilities	6,000	6,120	6,242
	105,200	107,304	109,450
WATER			
REVENUE			
Sale of Goods & Services	-2,640,000	-2,692,800	-2,746,656
Penalties	-21,630	-22,063	-22,504
Misc. Revenue	-120,000	-122,400	-124,848
Misc. Revenue Clearing	-3,090	-3,152	-3,215
	-2,784,720	-2,840,414	-2,897,223

	Budget 2021	Budget 2022	Budget 2023
EXPENSES			
<u>Engineering</u>			
Salaries & Wages	65,140	66,442	67,771
Benefits	14,040	14,321	14,607
Professional & General	0	0	0
Insurance	0	0	0
Telephone & Internet	0	0	0
Supplies	0	0	0
	<u>79,179</u>	<u>80,763</u>	<u>82,378</u>
 <u>Water Billing</u>			
Salaries & Wages	64,952	66,251	67,576
Benefits	12,930	13,189	13,452
Professional & General	50,400	51,408	52,436
Repairs & Maintenance	1,000	1,020	1,040
Supplies	10,000	10,200	10,404
Bad Debt	5,500	5,610	5,722
	<u>144,782</u>	<u>147,678</u>	<u>150,631</u>
 <u>Water Treatment</u>			
Salaries & Wages	179,230	182,815	186,471
Benefits	34,444	35,133	35,836
Professional & General	60,000	100,000	102,000
Repairs & Maintenance - WTP	60,000	90,000	91,800
Allocation of Common Services - Repairs & Maintenance	0	0	0
Insurance	95,283	97,189	99,132
Fuel	7,000	7,140	7,283
Telephone & Internet	10,258	10,463	10,672
Supplies	95,000	96,900	98,838
Utilities	225,800	230,316	234,922
Debenture Interest	234,208	222,034	209,039
	<u>1,001,223</u>	<u>1,071,990</u>	<u>1,075,993</u>
 <u>Distribution & Mains</u>			
Salaries & Wages	102,213	104,257	106,343
Benefits	20,496	20,906	21,324
Professional & General	24,750	25,245	25,750
Repairs & Maintenance	221,500	300,000	306,000
Supplies	62,900	64,158	65,441
Utilities	0	0	0
Debenture Interest	2,532	0	0
	<u>434,391</u>	<u>514,566</u>	<u>524,858</u>
 <u>Water Reservoir</u>			
Salaries & Wages	44,807	45,704	46,618
Benefits	8,611	8,783	8,959
Professional & General	5,000	5,100	5,202
Repairs & Maintenance	25,000	25,500	26,010
Supplies	1,000	1,020	1,040
Utilities	40,000	40,800	41,616
	<u>124,418</u>	<u>126,907</u>	<u>129,445</u>

	Budget 2021	Budget 2022	Budget 2023
Net Surplus Water	-1,000,727	-898,511	-933,918
WASTEWATER			
REVENUE			
Sales of Good & Services	-2,352,000	-2,399,040	-2,447,021
Penalties	0	0	0
Misc. Revenue	-20,000	-20,400	-20,808
	-2,372,000	-2,419,440	-2,467,829
EXPENSES			
<u>Engineering - Wastewater</u>			
Salaries & Wages	65,140	66,442	67,771
Benefits	14,040	14,321	14,607
Professional & General	0	0	0
Insurance	0	0	0
Telephone & Internet	0	0	0
Supplies	0	0	0
	79,179	80,763	82,378
<u>Wastewater Billing</u>			
Salaries & Wages	64,952	66,251	67,576
Benefits	12,930	13,189	13,452
Professional & General	20,000	20,400	20,808
Repairs & Maintenance	0	0	0
Allocation Common Services - R&M Sewer Collection	0	0	0
Supplies	0	0	0
Allocation Common Services - Supplies Sewer Collection	0	0	0
Utilities	0	0	0
Debenture Interest	2,109	0	0
	99,990	99,840	101,836
<u>Wastewater Management</u>			
Salaries & Wages	84,712	86,406	88,135
Benefits	16,706	17,040	17,381
Professional & General	118,500	100,000	102,000
Repairs & Maintenance	240,000	320,400	326,808
Allocation Common Services - R&M Sewer Plant	0	0	0
Insurance	7,093	7,235	7,379
Supplies	40,000	60,000	61,200
Utilities	150,000	153,000	156,060
Debenture Interest	33,234	27,856	22,315
	690,245	771,938	781,278
Net Surplus Wastewater	-1,502,585	-1,466,900	-1,502,336
WASTE MANAGEMENT			
REVENUE			
Sales of Goods & Services - \$19 Collection Fee	-573,270	-584,735	-596,430
AWMA User Fees	-1,603,543	-1,635,614	-1,668,326
AWMA Interest Revenue	-33,765	-34,441	-35,129

	Budget 2021	Budget 2022	Budget 2023
	-2,210,578	-2,254,790	-2,299,886
EXPENSES			
<u>Contracted Waste Services</u>			
Salaries & Wages	0	0	0
Benefits	0	0	0
Professional & General	205,000	209,100	213,282
	205,000	209,100	213,282
<u>Landfill</u>			
Salaries & Wages	0	0	0
Benefits	0	0	0
Insurance	0	0	0
Professional & General	0	0	0
	0	0	0
<u>Environmental</u>			
Professional & General	203,000	207,060	211,201
Rent	12,000		
	215,000	207,060	211,201
<u>AWMA</u>			
Professional & General	60,000	61,200	62,424
Bank Fees	6,000		
Operational Contract	1,017,984	1,038,344	1,059,111
Administration	25,000	25,500	26,010
Repair & Maintenance	6,500	6,630	6,763
Insurance	8,000	8,160	8,323
Bad Debt	5,000	5,100	5,202
	1,128,484	1,144,934	1,167,832
Net Surplus Waste Management	-662,094	-693,696	-707,570
COMMUNITY SERVICES			
EXPENSES			
<u>School Liaison</u>			
Grants to Organizations	12,890	12,890	12,890
REVENUE			
<u>FCSS</u>			
Program Revenue - FCSS	0	0	0
Program Revenue - Non-FCSS	0	0	0
Programs	0	0	0
<u>Grants</u>			
Provincial - Drayton Valley	-176,493	-176,493	-176,493
Provincial - Community Parenting Coalition	0	0	0
Provincial - Neighbourhood Place	0	0	0
Provincial - Brazeau County	-130,623	-130,623	-130,623
Provincial - Homelessness & Poverty	-69,820	-69,820	-69,820

	Budget 2021	Budget 2022	Budget 2023
Provincial - Parkland County	-35,751	-35,751	-35,751
Contributions - Brazeau County	-33,254	-33,254	-33,254
Donations - Community Assistance Fund	0	0	0
	-445,942	-445,942	-445,942
	-445,942	-445,942	-445,942
EXPENSES			
<u>Youth</u>			
Salaries & Wages	0	0	0
Benefits	0	0	0
Professional & General	0	0	0
Supplies	0	0	0
	0	0	0
<u>Homelessness & Poverty</u>			
Salaries & Wages	52,848	53,905	54,983
Benefits	13,212	13,476	13,746
Professional & General	0	0	0
Grants to Organizations	0	0	0
Supplies	3,760	3,835	3,912
	69,820	71,216	72,641
<u>Home Support (Previously Seniors)</u>			
Home Support Revenue	-17,500		
Salaries & Wages	24,959	25,458	25,967
Benefits	749	764	779
Supplies	2,100	2,142	2,185
	10,308	28,364	28,931
<u>Community Development</u>			
Professional & General	41,354	42,181	43,025
Supplies	32,120	32,762	33,418
Grants to Organizations	140,000	142,800	145,656
	213,474	217,743	222,098
<u>Management</u>			
Salaries & Wages	147,914	150,873	153,890
Benefits	14,761	15,056	15,357
Professional & General	3,200	3,264	3,329
Rent	12,604	12,856	13,113
Travel	3,500	3,570	3,641
Board	2,000	2,040	2,081
Fees	10,200	10,404	10,612
Board Development	2,000	2,040	2,081
Professional Development	3,000	3,060	3,121
Insurance	1,000	1,020	1,040
Supplies	4,500	4,590	4,682
Telephone & Internet	2,964	3,023	3,084
Advertising	2,000	2,040	2,081
	209,643	213,836	218,113
<u>FCSS-Other</u>			

	Budget 2021	Budget 2022	Budget 2023
Salaries & Wages	0	0	0
Professional & General	0	0	0
	0	0	0
Net Deficit FCSS	57,304	85,219	95,842

REVENUE

Early Childhood Development Centre

User Fees	-621,000	-633,420	-646,088
Donations	-40,000	-40,000	-40,000
Sponsorships	0	0	0
	-661,000	-673,420	-686,088

Grants & Subsidies

Grants	-42,000	-42,000	-42,000
Staff Support Subsidies	-160,000	-160,000	-160,000
Provincial - ELCC	-152,249	-152,249	-152,249
Local	0	0	0
	-354,249	-354,249	-354,249
	-1,015,249	-1,027,669	-1,040,337

EXPENSES

Wages	884,323	902,010	920,050
Benefits	137,016	139,757	142,552
Wages - ELCC	10,863	11,080	11,302
Benefits - ELCC	2,325	2,372	2,419
Professional & General	36,000	36,720	37,454
Sponsorship Project Expenditures	0	0	0
Repairs & Maintenance	10,000	10,200	10,404
Insurance	4,313	4,399	4,487
Supplies	15,000	15,300	15,606
Supplies - Groceries	60,000	61,200	62,424
Telephone & Internet	2,553	2,604	2,656
Utilities	14,000	14,280	14,566
Debenture Interest	24,179	21,075	17,816
	1,200,573	1,220,996	1,241,736

Net Deficit ECDC

185,324 193,327 201,399

REVENUE

Affordable Housing

Rent Revenue	-100,000	-102,000	-104,040
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EXPENSES

Professional & General	4,000	4,080	4,162
Repairs & Maintenance	5,000	5,100	5,202
Insurance	12,797	13,053	13,314
Utilities	9,000	9,180	9,364
Debenture Interest	34,107	32,001	29,794
	64,904	63,415	61,835

Net Surplus Affordable Housing

-35,096 -38,585 -42,205

	Budget 2021	Budget 2022	Budget 2023
EXPENSES			
<u>Community Services</u>			
Revenue - Donations			
Salaries & Wages	191,965	195,804	199,721
Benefits	42,267	43,113	43,975
Professional & General	5,250	5,355	5,462
Supplies	2,250	2,295	2,341
Supplies - Office	500	510	520
Supplies - Canada Day	11,000	11,220	11,444
Telephone & Internrt	1,000	1,020	1,040
Advertising	1,500	1,530	1,561
Special Programs	71,600	73,032	74,493
	<u>327,332</u>	<u>333,879</u>	<u>340,557</u>
<u>Theatre</u>			
Professional & General	450	459	468
Insurance	5,423	5,531	5,642
Supplies	0	0	0
	<u>5,873</u>	<u>5,990</u>	<u>6,110</u>
Net Deficit Community Services	<u>553,627</u>	<u>592,720</u>	<u>614,593</u>
PLANNING & DEVELOPMENT			
REVENUE			
<u>Cemeteries</u>			
Sales of Goods & Services	-37,000	-37,740	-38,495
Licenses & Permits	-1,000	-1,020	-1,040
	<u>-38,000</u>	<u>-38,760</u>	<u>-39,535</u>
EXPENSES			
Salaries & Wages	21,434	21,863	22,300
Benefits	4,647	4,740	4,835
Professional & General	2,000	2,040	2,081
Repairs & Maintenance	3,000	3,060	3,121
Supplies	1,000	1,020	1,040
	<u>32,081</u>	<u>32,723</u>	<u>33,378</u>
Net Surplus Cemeteries	<u>-5,919</u>	<u>-6,037</u>	<u>-6,158</u>
REVENUE			
<u>Planning & Zoning</u>			
Licenses & Permits	<u>-100,000</u>	<u>-102,000</u>	<u>-104,040</u>
EXPENSES			
Salaries & Wages	169,808	173,204	176,668
Benefits	37,171	37,915	38,673
Professional & General	87,650	89,403	91,191
Telephone & Internet	720	734	749
Repairs & Maintenance	0	0	0
Supplies	2,700	2,754	2,809
	<u>298,049</u>	<u>304,010</u>	<u>310,090</u>

	Budget 2021	Budget 2022	Budget 2023
Net Deficit Planning & Zoning	198,049	202,010	206,050
REVENUE			
<u>Subdivision Land & Development</u>			
Offsite Levies	0	0	0
EXPENSES			
Professional & General			
Debenture Interest	22,384	18,761	15,029
	22,384	18,761	15,029
Net Deficit Subdivision Land & Development	22,384	18,761	15,029
Net Deficit Planning & Development	214,514	214,735	214,922
ECONOMIC DEVELOPMENT			
REVENUE			
<u>Economic Development</u>			
Grants		0	0
	0	0	0
EXPENSES			
Salaries & Wages	53,215	54,279	55,365
Benefits	7,953		
Professional & General	30,000	30,600	31,212
Professional & General - Tuition			
Supplies - Tuition			
Supplies	1,000	1,020	1,040
	92,168	85,899	87,617
Net Deficit Economic Development	92,168	85,899	87,617
REVENUE			
<u>CETC</u>			
Sale of Goods & Services	-11,000	-11,220	-11,444
IMS Revenue	-5,700		
Rent	-10,000	-10,200	-10,404
	-26,700	-21,420	-21,848
<u>Grants</u>			
Federal - FCM	-30,268	0	0
Provincial Conditional	-28,400		
	-58,668	0	0
	-85,368	-21,420	-21,848
EXPENSES			
Salaries & Wages	226,946	231,485	236,115
Benefits	31,678	32,311	32,958
Professional & General	54,067	55,148	56,251
Repairs & Maintenance	25,000	25,500	26,010
Grounds Maintenance	8,977	9,157	9,340
Insurance	31,604	32,236	32,881

	Budget 2021	Budget 2022	Budget 2023
Supplies	12,000	12,240	12,485
Telephone & Internet	20,440	20,849	21,266
Utilities	75,000	76,500	78,030
	485,713	495,427	505,335
Net Deficit CETC	400,345	474,007	483,487
EXPENSES			
<u>Sustainability</u>			
Professional & General	4,500	4,590	4,682
Supplies	500	510	520
	5,000	5,100	5,202
<u>Education</u>			
REVENUE			
Donaiton Revenue	-12,500	-12,500	
	-12,500	-12,500	0
Wages	64,097	65,379	66,687
Benefits	14,742	15,037	15,338
Zero Fee	150,000	153,000	156,060
Supplies	25,000	25,500	26,010
Professional & General	5,000	5,100	5,202
Advertising	3,130	3,193	3,256
	261,969	267,209	272,553
Net Deficit Education	249,469	254,709	272,553
EXPENSES			
<u>Energy Efficiency</u>			
Energy Savings	-2,500	-34,000	-68,000
Professional & General	300,000	300,000	300,000
	297,500	266,000	232,000
Net Deficit Economic Development & Sustainability	1,044,482	1,085,715	1,080,859
TOWN PROMOTION			
EXPENSES			
Salaries & Wages	0	0	0
Benefits	0	0	0
Professional & General	151,075	76,097	77,618
Supplies	5,000	5,100	5,202
Grants in-kind	0	0	0
Community Grants - Grants to Organizations	0		
Grants to Organizations	45,000	45,000	45,000
	201,075	126,197	127,821
OMNIPLEX & CONFERENCE CENTRE			
REVENUE			
<u>Omni 2</u>			
Arena Boards	-1,500	-1,530	-1,561
Trade Shows	-2,000	-2,040	-2,081
Social	0	0	0
Concession	-6,000	-6,120	-6,242

	Budget 2021	Budget 2022	Budget 2023
Skate/Hockey	-6,000	-6,120	-6,242
Ice Rental - Youth	-80,000	-81,600	-83,232
Ice Rental - Adult	-42,000	-42,840	-43,697
	<u>-137,500</u>	<u>-140,250</u>	<u>-143,055</u>

Grants

Local - Brazeau County Cost Share	-164,286	-152,151	-129,487
	<u>-301,786</u>	<u>-292,401</u>	<u>-272,542</u>

Omni 1

Arena Boards	0	0	0
Trade Shows	0	0	0
Social	-1,000	-1,020	-1,040
Vending	-10,000	-10,200	-10,404
Leases	-2,500	-2,550	-2,601
Skate/Hockey	0	0	0
Ice Rental - Youth	-125,000	-127,500	-130,050
Ice Rental - Adult	-20,000	-20,400	-20,808
	<u>-158,500</u>	<u>-161,670</u>	<u>-164,903</u>
	<u>-460,286</u>	<u>-454,071</u>	<u>-437,446</u>

EXPENSES

Omni 1 & 2

Salaries & Wages	443,453	452,322	461,369
Benefits	86,925	88,664	90,437
Professional & General	43,481	44,350	45,237
Lease Payments	2,500	2,550	2,601
Allocation Common Services	0	0	0
Courier	800	816	832
Advertising	2,000	2,040	2,081
Repair & Maintenance - Electrical	15,000	15,300	15,606
Repair & Maintenance - Mechanical	82,000	83,640	85,313
Repair & Maintenance - Structural	40,000	40,800	41,616
Grounds Maintenance	15,000	15,300	15,606
Insurance	55,000	56,100	57,222
Supplies - Support	2,000	2,040	2,081
Supplies - Office	2,000	2,040	2,081
Supplies - Janitorial	20,000	20,400	20,808
Supplies - Other	18,000	18,360	18,727
Supplies - Vending	2,500	2,550	2,601
Fuel	500	510	520
Telephone & Internet	7,542	7,693	7,847
Allocation Supplies	0	0	0
Utilities - Electricity	170,000	173,400	176,868
Utilities - Gas	48,000	48,960	49,939
Utilities - Water	33,000	33,660	34,333
	<u>1,089,701</u>	<u>1,111,495</u>	<u>1,133,725</u>
Net Deficit Omnplex	<u>629,415</u>	<u>657,425</u>	<u>696,279</u>

REVENUE

	Budget 2021	Budget 2022	Budget 2023
<u>Curling</u>			
Tradeshow	-2,000	-2,040	-2,081
Convention	-10,000	-10,200	-10,404
Meetings	-500	-510	-520
Kitchen	-4,000	-4,080	-4,162
Fees - Programs	0	0	0
Rent	-15,000	-15,300	-15,606
	-31,500	-32,130	-32,773
<u>Grants</u>			
Local - Brazeau County Cost Share	-24,213	-22,425	-19,085
	-55,713	-54,555	-51,857
EXPENSES			
Salaries	91,233	93,058	94,919
Benefits	17,883	18,241	18,606
Professional & General	0	0	0
Repair & Maintenance - Electrical	1,500	1,530	1,561
Repair & Maintenance - Mechanical	4,000	4,080	4,162
Repair & Maintenance - Structural	3,000	3,060	3,121
Insurance	14,863	15,161	15,464
Supplies - Janitorial	1,000	1,020	1,040
Supplies - Other	1,000	1,020	1,040
Utilities - Gas	9,500	9,690	9,884
Utilities - Water	4,500	4,590	4,682
	148,480	151,450	154,479
Net Deficit Curling	92,767	96,895	102,622
REVENUE			
<u>Fitness Centre</u>			
Sales of Goods & Services	-1,000	-1,020	-1,040
Leases	0	0	0
Fees - Fitness Centre	-150,000	-153,000	-156,060
Fees - Running Track	-3,000	-3,060	-3,121
Fees - Personal Training	-20,000	-20,400	-20,808
Fees - Classes	-15,000	-15,300	-15,606
Triathlon	0	0	0
Racq Court	-1,000	-1,020	-1,040
	-190,000	-193,800	-197,676
<u>Grants</u>			
55 Alive	-28,000	-28,000	-28,000
Local - Brazeau County Cost Share	1,592	1,874	1,595
	-26,408	-26,126	-26,405
	-216,408	-219,926	-224,081
EXPENSES			
Salaries & Wages	100,802	102,818	104,874
Benefits	19,759	20,154	20,557
Professional & General	5,981	3,975	4,055
Advertising	500	510	520

	Budget 2021	Budget 2022	Budget 2023
Staff Training	0	0	0
Personal Training	12,000	12,240	12,485
Classes	10,000	10,200	10,404
Grant Programs	1,000	1,020	1,040
Inventory	0	0	0
Repair & Maintenance	2,500	2,550	2,601
Insurance	4,000	4,080	4,162
Telephone & Internet	5,424	5,532	5,643
Supplies	3,000	3,060	3,121
Leases - Equipment	10,342	10,549	10,760
Utilities	7,000	7,140	7,283
	182,308	183,829	187,506
Net (Surplus)/Deficit Fitness Centre	-34,100	-36,097	-36,576
REVENUE			
<u>MacKenzie Conference Centre</u>			
Rent	-75,000	-76,500	-78,030
<u>Grants</u>			
Local - Brazeau County Cost Share	-43,805	-67,307	-77,965
	-118,805	-143,807	-155,995
EXPENSES			
Salaries & Wages	80,795	82,411	84,059
Benefits	15,837	16,154	16,477
Professional & General	33,481	32,025	32,666
Repairs & Maintenance	10,000	10,200	10,404
Insurance	18,942	19,321	19,707
Supplies	40,000	40,800	41,616
Telephone & Internet	7,732	7,887	8,044
Utilities	55,000	56,100	57,222
Debenture Interest	24,846	169,734	305,033
	286,633	434,631	575,229
Net Deficit Conference Centre	167,828	290,825	419,234
POOL			
REVENUE			
Vending	-6,800	-6,936	-7,075
Commodities	-10,000	-10,200	-10,404
Donations	-5,000	-5,100	-5,202
Triathlon	0	0	0
Fees - Programs	-40,000	-40,800	-41,616
Fees - GST Exempt	-110,000	-112,200	-114,444
Fees - Aquasize	-10,000	-10,200	-10,404
Fees - Public Swim	-50,000	-51,000	-52,020
Fees - Schools	-45,000	-45,900	-46,818
Rent	-20,000	-20,400	-20,808
	-296,800	-302,736	-308,791
<u>Grants</u>			

	Budget 2021	Budget 2022	Budget 2023
Local - Brazeau County Cost Share	-106,280	-97,232	-129,791
	-403,080	-399,968	-438,582

EXPENSES

Salaries & Wages	454,371	463,458	472,727
Benefits	71,999	73,439	74,908
Professional & General	25,742	19,882	20,280
New Aquatic Facility increased expenditures	0	0	300,000
Common Services	0	0	0
Courier	900	918	936
Advertising	900	918	936
Staff Training	10,800	11,016	11,236
Repair & Maintenance - Pool	0	0	0
Repair & Maintenance - Electrical	13,500	13,770	14,045
Repair & Maintenance - Mechanical	22,500	22,950	23,409
Repair & Maintenance - Structural	31,500	32,130	32,773
Insurance	10,561	10,772	10,988
Supplies - Support	0	0	0
Supplies - Office	4,950	5,049	5,150
Supplies - Janitorial	6,300	6,426	6,555
Supplies - Other	4,500	4,590	4,682
Supplies - Vending	4,500	4,590	4,682
Supplies - Advertising	1,710	1,744	1,779
Supplies - Chemicals	12,000	12,240	12,485
Supplies - Commodities	7,200	7,344	7,491
Supplies - Programs	27,000	27,540	28,091
Supplies - Triathlon	0	0	0
Telephone & Internet	1,330	1,357	1,384
Utilities - Electricity	40,000	40,800	41,616
Utilities - Gas	30,000	30,600	31,212
Utilities - Water	28,000	28,560	29,131
	810,263	820,093	1,136,495

Net Deficit Pool

	407,183	420,126	697,913
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RECREATION

REVENUE

Parks

Sale of Goods & Services	0	0	0
User Fees - Programs	0	0	0
Rent	-1,000	-1,020	-1,040
Other	-1,500	-1,530	-1,561
	-2,500	-2,550	-2,601

Grants

Local - Brazeau County Cost Share	-110,213	-110,510	-94,035
	-112,713	-113,060	-96,636

EXPENSES

Salaries & Wages	296,690	302,624	308,677
Benefits	27,688	28,241	28,806

	Budget 2021	Budget 2022	Budget 2023
Professional & General	31,500	102,130	104,173
Repairs & Maintenance	96,734	73,669	75,142
Allocation Common Services - Repairs & Maintenance	0	0	0
Insurance	3,858	3,935	4,014
Supplies	10,000	10,200	10,404
Grounds Maintenance	53,646	54,719	55,813
Supplies - CIB	0	0	0
Utilities	10,000	10,200	10,404
Grants to Organizations	4,845	4,845	4,845
	<u>534,961</u>	<u>590,563</u>	<u>602,278</u>
Net Deficit Parks	<u>422,248</u>	<u>477,503</u>	<u>505,642</u>

REVENUE

Campground

Rent	<u>-125,000</u>	<u>-127,500</u>	<u>-130,050</u>
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EXPENSES

Professional & General	52,200	53,244	54,309
Salaries & Wages	0	0	0
Benefits	0	0	0
Repair & Maintenance - Campground	1,350	1,377	1,405
Repair & Maintenance - Electrical	2,250	2,295	2,341
Repair & Maintenance - Sewer	1,800	1,836	1,873
Repair & Maintenance - Water	2,700	2,754	2,809
Repair & Maintenance - Grounds	4,000	4,080	4,162
Supplies	1,800	1,836	1,873
Utilities - Campground	700	714	728
Utilities - Electrical	21,600	22,032	22,473
Utilities - Water	1,000	1,020	1,040
Insurance	1,945	1,984	2,024
	<u>91,345</u>	<u>93,172</u>	<u>95,035</u>

Net Surplus Campground

	<u>-33,655</u>	<u>-34,328</u>	<u>-35,015</u>
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REVENUE

Splash Park

Grants

Local - Brazeau County Cost Share	<u>-7,379</u>	<u>-6,834</u>	<u>-5,816</u>
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EXPENSES

Splash Park

Salaries & Wages	12,000	12,240	12,485
Benefits	1,150	1,173	1,196
Professional & General	1,500	1,530	1,561
Repair & Maintenance - Splash Park	8,500	8,670	8,843
Repair & Maintenance - Rotary Building	3,200	3,264	3,329
Insurance		0	0
Supplies	2,500	2,550	2,601
Utilities - Splash Park	10,000	10,200	10,404
Utilities - Rotary Building	4,000	4,080	4,162

	Budget 2021	Budget 2022	Budget 2023
	42,850	43,707	44,581
Net Deficit Splash Park	35,471	36,873	38,765
EXPENSES			
<u>Library</u>			
Professional & General	31,500	32,130	32,773
Insurance	5,310	5,416	5,525
Grants to Library	260,266	260,266	260,266
Debenture Interest	28,901	25,779	22,494
	325,977	323,591	321,057
<u>Contingencies</u>			
Wages & Overtime	0	0	0
Operating Contingency (Previously "Other")	500,000	500,000	500,000
CAO Contingency	0	0	0
Current Year Savings (Loss) (Previously "Unconfirmed Grants")	0	0	0
	500,000	500,000	500,000
Net (Surplus) Deficit	-2,610,679	-2,522,145	-2,270,553